

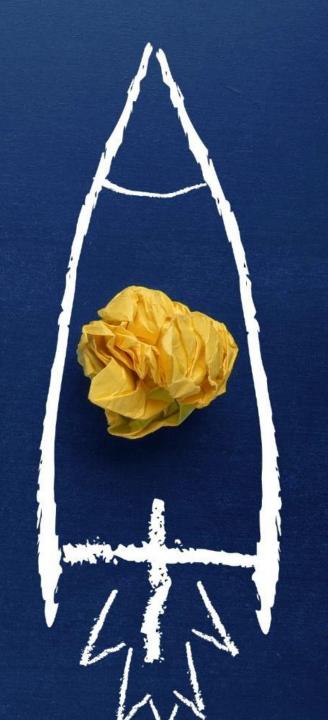
VALIDATING ASTARTUP WITH 0\$













WHO THIS IS FOR

- Dreamers
- Builders
- People with ideas
- Crazy people
- Curious business people
- Those with limited or no business/startup experience



WHO'S THIS GUY

- Filled many roles from retail sales to VP since 1995
- Worked in small organizations to global enterprises
- Had own startup (Walk Today) and grew one (Elfiq Networks)
- Learned many things along the way (the hard way)
- Try not to be boring







ELFIQ NETWORKS

- Joined at growth (scaling) stage
- 1st "commercially-focused" employee
- Title: VP Business Development
- Roles:
 - Sales, sales management, sales engineer
 - Channel partner program builder, partner recruiter/manager/marketing
 - Marketing / PR / alliances / events / web / social demand generation / content marketing
 - Product management, roadmap (help)
 - Personnel recruitment, training, management
 - Mop the floor when needed







WALK TODAY

- Built from scratch
- CEO: Chief Everything Officer
- Many, many pivots (dizzy)
- Qualified project before building with:
 - National grocery chain
 - North American footwear retail leader
 - North American food & beverage leader
- Paid new talent with equity (bootstrap)
- Left for family reasons





SO YOU HAVE AN IDEA

Your idea is <u>worthless</u> until it becomes real.

How do you make sure this idea is actually worth it without going broke?



VALUE OF PROBLEMS

Problems = Opportunities

Understand & quantify your customer's problem(s)

Costs, ROI, pricing & your assumed competition

Your solution needs to:

- Save the customer money
- Make the customer money
- Both! (best case scenario)



THE BASIC 6 QUESTIONS



How much is the customer's pain point worth?

Which vertical(s)? Executives? Managers?

Clearly define your offering on a specific result

Where are your customers? Physical or digital offering?

Seasonality, business standards and certifications, etc.

What's the plan? Team? Resources? Funding?



VALIDATION AUDIENCE

- Who would you sell to? Ask for their expert opinion
 - Who has something to gain from your offering? Reach out to that list
 - DO NOT SELL, look for advice, guidance & conversation
 - Try to understand their business beforehand
- The higher in the org chart, the better
- PREPARE your questions & content but have a conversation
- Where to find them:
 - Existing contacts / customers
 - LinkedIn
 - Networking events / industry groups / user groups
 - B2C: where they go (grocery store, etc.)



BASIC TOOLS FOR 0\$

Free Google account: 0\$

- Use Google Sites to make a free site
 - Others: HubSpot, Wix, WordPress, MailChimp
- Logo: Does not need to be final, use free tools like Canva
- Email address from Google account
 - (project name)@gmail.com
- Google Drive: document storage and sharing, forms, etc.
- Phone #s (Mobile ok!)



SAME FOR A FEW \$S

Digitally dress to kill for under 70\$

- Company name & domain
 - .com = 5+/year, .co = 10\$+/year
 - Does not need to be final
- Logo (Does not need to be final, use free tools like Canva)
- Website (will not be final use free templates)
 - Low-cost WordPress ok! \$2+USD/month on yearly plan & free domain?
- Email addresses (WordPress hosting plans can include 10+ addresses)
- Free Google account for document sharing & storage
- Phone #s (Mobile ok!)



DESIGN FOR 0\$



rock8fuel.com/budgetsoftware

App prototyping tools



Graphics tools















Flowchart tools









VALIDATE & REPEAT

- 1. Identify your initial audience list
- 2. Reach out. More = better
- 3. Ask for their professional input
- 4. Aggregate data
- 5. Rethink your life
- 6. Repeat until you have the data you need, add more contacts at each round of validation



PIVOT TIME?

- Change = good
- Learn to adapt, growth pains = good pains
- Potential changes at each validation phase / customer

• Examples:

- Netflix (from DVDs to streaming)
- Twitter (originally Odeo, for podcasts)
- PayPal (from PDA to PDA payments to eBay payments)
- Play-Doh (originally a wall cleaner)
- Starbucks (from coffee roaster & coffee maker sales to coffee shops)
- Sony (from failed rice cookers to tape recorders and recording media)



PROTOTYPE TIME?

- Prospective customer: "Yeah, I'd use that"
- You: "I can get you a product in X days can you put it in a lab and/or production"?
- Prospective customer: "Sure!"
- You: get some form of commitment
 - Letter of intent
 - Basic contract
 - Deposit
- Can you get 3+?
- You: go back to not sleeping



MVP: ALWAYS CHARGE

- Free = bad
 - We'll give you free publicity: run
 - No guarantee of usage at all
 - Unless they are the product! (Google, Facebook, etc.)
- Paid = good
 - If they pay they commit
 - They will (most likely) use your offering
 - They fund your business so they get support and longevity
 - Discounting is OK (launch customers)
 - Always list % off or \$ off for future expectations

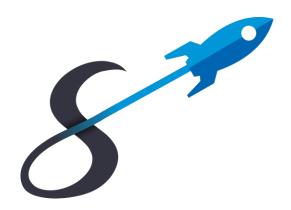


ALLIES & NEXT STEPS

- Startup programs:
 - Incubators (initial phase, product design/built)
 - Accelerators (growth)
 - Read the fine print (% of ownership, expectations, timelines, conditions, etc.)
- Colleges & Universities
- Entrepreneur banks (BDC in Canada)
- People!
 - DO NOT PARTNER WITH THOSE YOU CAN'T FIRE (family, friends, neighbors, etc.)
 - Track records matter
 - Be wary of "startup consultants" & "serial entrepreneurs"



THANK YOU



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